

Power of Attorney

For the Annual General Meeting of Shareholders ("AGM") of Koninklijke Ahold Delhaize N.V. to be held on **April 8, 2020 from 2:00 PM CET** at the Muziekgebouw aan 't IJ, Piet Heinkade 1 in Amsterdam, the Netherlands.

| ie undersigned, | |
|------------------------------------------------------------------------------|---------------------|
| ame: | |
| Idress: | |
| ostal code and town: | |
| buntry: | |
| reinafter referred to as "the Shareholder", acting in his capacity as holder | of |
| (number) shares in Koninklijke Ahold Delhaize N.V., he | reby grants a power |
| attorney to (*): | |
| ame: | |
| ldress: | |
| ostal code and town: | |

Country:

to represent the Shareholder at the AGM of Koninklijke Ahold Delhaize N.V. and to speak on behalf of the Shareholder and to vote the shares in respect of the items on the agenda for the AGM, in the manner set out below:

| No. | Agenda item | For | Against | Abstain |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------|------|---------|---------|
| 1 | Opening | n.a. | n.a. | n.a. |
| 2 | Report of the Management Board for the financial year 2019 | n.a. | n.a. | n.a. |
| 3 | Explanation of policy on additions to reserves and dividends | n.a. | n.a. | n.a. |
| 4 | Proposal to adopt the 2019 financial statements | | | |
| 5 | Proposal to determine the dividend over financial year 2019 | | | |
| 6 | Remuneration Report | | | |
| 7 | Proposal for discharge of liabilities of the members of the Management Board | | | |
| 8 | Proposal for discharge of liabilities of the members of the Supervisory Board | | | |
| 9 | Proposal to adopt the Principles and Procedures underlying the Remuneration Policies for the Management Board and the Supervisory Board | | | |
| 10 | Proposal to adopt the Remuneration Policy for the Supervisory Board | | | |
| 11 | Proposal to appoint Mr. F. van Zanten as a new member of the Supervisory Board | | | |
| 12 | Proposal to appoint Ms. H.A. Weir as a new member of the Supervisory Board | | | |
| 13 | Proposal to re-appoint Ms. M.A. Citrino as member of the Supervisory Board | | | |
| 14 | Proposal to re-appoint Ms. D.Y.M. Leroy as member of the Supervisory Board | | | |
| 15 | Proposal to re-appoint Mr. W.G. McEwan as member of the Supervisory Board | | | |
| 16 | Proposal to re-appoint Mr. K.R. Holt as member of the Management Board | | | |
| 17 | Proposal to appoint Ms. N. Knight as a new member of the Management Board | | | |
| 18 | Proposal to re-appoint PricewaterhouseCoopers Accountants N.V. as external auditor for financial year 2020 | | | |
| 19 | Authorization to issue shares | | | |
| 20 | Authorization to restrict or exclude pre-emptive rights | | | |
| 21 | Authorization to acquire common shares | | | |
| 22 | Cancellation of shares | | | |
| 23 | Closing (including Q&A) | n.a. | n.a. | n.a. |



| Signature: | | | | | | |
|------------|---|------|------|------|---|--|
| Place: | | | | | | |
| Date: | | | | | | |
| | - | | | | _ | |

This proxy must be received by Koninklijke Ahold Delhaize N.V. (for the attention of the Company Secretariat, P.O. Box 3000, 1500 HA Zaandam, the Netherlands) no later than April 1, 2020.